

TAY LAI WAT**Directorships Past (for the last 5 years)**

No.	Name of Company	Nature of appointment
Stamford Land Corporation Ltd's Group of companies		
Singapore Incorporated Companies		
1.	HSH Contractors Pte Ltd	Director
2.	Stamford Land (International) Pte Ltd	Director
3.	Stamford Land Management Pte Ltd	Director
4.	Singapore Wallcoverings Centre (Private) Limited	Alternate Director to Ow Chio Kiat
5.	Sir Stamford Hotels & Resorts Pte Ltd	Alternate Director to Ow Chio Kiat
6.	Stamford Hotels & Resorts Pte. Ltd.	Alternate Director to Ow Chio Kiat
7.	Varimerx S.E.Asia Pte Ltd	Alternate Director to Ow Chio Kiat
8.	Voyager Travel Pte Ltd	Alternate Director to Ow Chio Kiat
9.	HSH Properties Pte Ltd	Director
BVI Companies		
10.	Dickensian Holdings Ltd	Alternate Director to Ow Chio Kiat
11.	Goldenlines Investments Limited	Alternate Director to Ow Chio Kiat
12.	North Ryde Investments Limited	Alternate Director to Ow Chio Kiat
13.	Stamford Mayfair Limited	Alternate Director to Ow Chio Kiat
14.	Knoxville Group Limited	Director
15.	Logan Capital Limited As Trustee for Logan Trust	Director
16.	Ovenard Investments Limited As Trustee for Ovenard Trust	Director
17.	Fontelle Holdings Limited As Trustee for Fontelle Trust	Director
18.	Atrington Limited As Trustee for Atrington Trust	Director
19.	Stamford Windsor Ltd As Trustee for Stamford Raffles Trust	Director
20.	HSH (Australia) Limited As Trustee for HSH (Australia) Trust	Director

21.	HSH Hotels (Australia) Ltd As Trustee for MLCS Trust, RGA Trust, SNR Trust, Stamford Cairns Trust, Stamford Gold Coast Trust and TIA Trust	Director
Australia/New Zealand/Panama incorporated companies & others		
22.	The Grand Hotel (S.A.) Pty Ltd As Trustee for Grand Hotel Unit Trust	Alternate Director to Ow Chio Kiat
23.	Minteyville Lt Collins Street Pty. Ltd.	Alternate Director to Ow Chio Kiat
24.	Stamford Hotels and Resorts Pty Limited	Director
25.	Stamford Hotels Pty Ltd	Alternate Director to Ow Chio Kiat
26.	Terrace Hotel (Operations) Pty Ltd	Alternate Director to Ow Chio Kiat
27.	K.R.M.F.C. Pty Ltd	Director
28.	Sir Stamford at Circular Quay Pty Ltd	Director
29.	Stamford Heritage Pty Ltd	Director
30.	Stamford Raffles Pty Ltd	Director
31.	Stamford Sydney Airport Pty Ltd	Director
32.	Stamford Plaza Sydney Management Pty Limited	Director
33.	Stamford Property Services Pty Limited	Director
34.	SLC Campsie Pty Ltd	Director
35.	Stamford Hotels (NZ) Limited	Alternate Director to Ow Chio Kiat
36.	HSH Tanker Inc	Director
Singapore Shipping Corporation Limited's Group of companies		
Subsidiaries		
1.	Ow Brothers Pte. Ltd.	Alternate Director to Ow Chio Kiat
2.	SSC Centaurus Leader Pte. Ltd.	Director
3.	SSC Investments (Pte) Limited	Alternate Director to Ow Chio Kiat
4.	SSC Ship Management Pte Ltd	Director
5.	SSC Boheme Pte. Ltd.	Alternate Director to Ow Chio Kiat
6.	Singapore Shipping Agencies Pte. Ltd.	Director
7.	Island Line Pte Ltd	Director
8.	Singapore Ship Technologies Ltd	Director
Associates		
1.	MOB Cougar Pte Ltd	Director

Other Directorships

No.	Name of Company	Nature of appointment
1.	Nanyang Maritime (S'pore) Pte Ltd	Alternate Director to Ow Chio Kiat

From (Year)	To (Year)	Name of Company	Country of Incorporation	Has the Company been liquidated or wound up?
2012	2013	Plantique Investment Pte Ltd	Singapore	Wound up
2008	2010	SLC Property Services Pte. Ltd.	Singapore	Wound up
1995	2010	Sterling Credit Pte Ltd	Singapore	Wound up
2005	2009	SSC Shipping (S) Pte Ltd	Singapore	Wound up
1996	2009	SSC Chartering Ltd	British Virgin Islands	Wound up